

Report to the Board: Allocations FY26-FY27



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INTRODUCTION

This report provides a summary of key allocation decisions and outcomes in FY26. It is intended to help in the implementation of the changes to the Federation’s funding architecture recommended by the Board for FY27. Specifically, the report outlines the FY27 funding allocations across Organizational Funding, Supplementary and Day School Funding, and Program Funding, recommended by the Grants and Assessment Committee. It also offers relevant context from the previous fiscal year to inform the transition.

FUNDING ENVELOPES

In May 2026, the Board approved a 5% increase across all Allocation envelopes – Organizational Funding, Program Funding, and Supplementary Schools, in response to sustained cost pressures identified in the Strategic Plan. These approvals follow more than a decade of flat Allocations funding and are intended to address rising staffing, operating, security, and service demands. The increase represents a measured course correction rather than an expansion and reflects Federation’s responsibility to help stabilize the core institutions that sustain Jewish life.

TABLE 1: FUNDING ENVELOPES FY27

Envelopes	FY27
Organizational Funding	\$1,957,509
Program Funding	\$145,655
Supplementary Schools	\$125,747
Yeshiva High School (TDSO)	\$12,000
Total:	\$2,240,911

ORGANIZATIONAL FUNDING

Agencies receiving Organizational Funding from the Federation demonstrate breadth and depth of impact. Direct service organizations (Jewish Family Services, Tamir, and Hillel Lodge) support high-need individuals, while institutions like the Soloway JCC and the day schools (The Ottawa Jewish Community School and Torah Day School) engage a wide cross-section of the community. Their impact is deeply felt, from helping individuals achieve stability and independence, to ensuring dignity at end of life, and fostering lifelong Jewish identity and connection. Strong investments in financial aid and targeted programming also ensure that people of all income levels, including seniors and individuals with disabilities, can fully participate in Jewish community life.

Organization	Total Clients Reached
Jewish Family Services	Supports 782 Jewish households; 4997 Kosher Meals on Wheels supplied to 65 seniors throughout the year; 75 seniors in case management; 30 clients attend weekly Adult Day Programs; 130 households receive monthly financial assistance (\$7500/month); (plus multiple specific sub-program clients)
Tamir	41 Jewish clients (day/residential programs); 42 individuals in Keshet for Kids (12 Jewish)
Hillel Lodge	120 Residents, 76% are Jewish; 57-person Jewish waiting list
Soloway JCC	3600-4000 members; thousands of participations in Jewish programs (220+ Chanukah event, 250 Purim, 300 Yom HaZikaron, 120 in weekly Jewish Adult learning programs, 40+ teens in BBYO monthly meet ups); \$17,700 in financial assistance for summer camp to 14 families / 27 children to date; 40 out of 72 children enrolled at Ganon Preschool are Jewish; Ganon provides \$11,230 in financial assistance to 4 families
Torah Day School of Ottawa & Yeshiva High School of Ottawa	99 students enrolled in 2025-2026 (87 TDSO; 12 YHSO); \$639,320 in scholarships provided to 29 families
Ottawa Jewish Community School	181 students enrolled; \$851,762 in scholarships provided to 64 families.

The Board approved a 5% increase to Organizational Funding after more than a decade of flat allocations. This measured adjustment responds to sustained inflationary pressures and helps stabilize core partner organizations. The table below shows how the approved increase is reflected in the FY27 allocation for each organization.

TABLE 2: ORGANIZATIONAL FUNDING ALLOCATIONS BY AGENCY FY23-27

Partner	FY23	FY24	FY25	FY26	FY27
SJCC	\$384,667	\$384,667	\$384,667	\$384,667	\$403,900
Tamir	\$86,787	\$86,787	\$86,787	\$86,787	\$91,127
Hillel Lodge	\$231,787	\$231,787	\$231,787	\$231,787	\$243,376
JFS	\$384,487	\$384,487	\$384,487	\$384,487	\$403,712
OJCS	\$554,526	\$554,526	\$554,526	\$554,526	\$582,252
TDSO (excluding YHSO)	\$222,040	\$222,040	\$222,040	\$222,040	\$233,142
Totals:	\$1,864,294	\$1,864,294	\$1,864,294	\$1,864,294	\$1,957,509

Federation funding continues to ensure a comprehensive ecosystem of Jewish life in Ottawa by supporting individuals at their most vulnerable, educating the next generation, and creating vibrant entry points into Jewish identity, community, and belonging across all ages and stages.

PROGRAM-FUNDED AGENCIES

Federation Program Funding enabled significant community reach, with programs collectively engaging thousands of participants across all ages. Major successes include the Living Legacy Institute program at Ottawa Torah Centre reaching over 5,000 students and Jewish Education Through Torah (JET) engaging over 4,000 individuals through classes and events. Programs consistently exceeded targets for new participant engagement, with strong examples including Chabad Student Network (CSN) welcoming 120 new participants and Living Legacy engaging 1,000 new participants. Programs reported ongoing challenges including sustaining growth, responding to rising community needs (such as antisemitism in schools), and maintaining capacity with limited resources. Smaller organizations emphasized reliance on Federation funding to remain operational and continue serving niche community segments.

Across reported programs with quantifiable data, at least 5,900 participants were directly engaged, with a minimum of over 1,500 new participants. Actual reach is significantly higher when including programs with broader engagement estimates (e.g., JET and AJA 50+). The below table summarizes the impact of Federation-funded programs across Ottawa, highlighting achievements in reach, engagement, and community building.

TABLE 3: PROGRAM-FUNDED AGENCIES IMPACT

Program / Agency	Federation Funding	Target Population	Category	Participants	New Participants
AJA 50+	\$13,000	Seniors (65+)	Cultural / Educational	400	100
Chabad Student Network	\$3,500	Young adults (18-24)	Cultural/Educational/ Religious	300	120
Jewish Youth Library	\$7,400	Children (0-14)	Educational	35	10

NCSY	\$24,200	Teens (15-18)	Cultural/Educational/Religious	400 + unique	133 (approx)
Machaneh Shabbat – Or Haneshamah	\$1,000	Children (0–14)	Educational	15	7+
JLI (OTC)	\$13,000	Adults (45-65)	Educational	121	20
Living Legacy (OTC)	\$13,000	Children, teens, seniors (0–14), (15-18), (65+)	Educational	5000	1000
Sephardi Association	\$2,000	Intergenerational	Cultural/Religious	100	15
JET	\$27,000	Intergenerational	Educational/Cultural/Religious	500+ unique; 4000+ reach	260+

The Board approved increasing total Program Funding from \$113,100 in FY26 to \$145,655 in FY27. This FY27 amount includes both the 5% across-the-board increase to existing agencies and a new \$50,000 funding stream for programs serving seniors, to be distributed through a two-year Request for Proposals issued to community partners in July 2026. These approved changes also reflect the transition of Camp B’nai Brith funding to the Vulnerable Sector grant stream, representing a targeted realignment to better address current community needs - particularly among seniors and vulnerable populations.

The table below reflects these approved funding changes by agency.

TABLE 4: PROGRAM FUNDING RECOMMENDED ALLOCATIONS BY AGENCY FY23-FY27

Program Funded Agency	FY23	FY24	FY25	FY26	FY27
AJA 50+	\$13,000	\$13,000	\$13,000	\$13,000	\$13,650
Camp B’nai Brith	\$22,000	\$22,000	\$22,000	\$22,000	\$0
Chabad Student Network	\$3,500	\$3,500	\$3,500	\$3,500	\$3,675
Hillel Ottawa	\$51,000	\$51,000	\$51,000	\$0	\$0
JET	\$27,000	\$27,000	\$27,000	\$27,000	\$28,350
Jewish Youth Library	\$7,400	\$7,400	\$7,400	\$7,400	\$7,770
NCSY	\$24,200	\$24,200	\$24,200	\$24,200	\$25,410
Or Haneshamah	\$1,000	\$1,000	\$1,000	\$1,000	\$1,050
Ottawa Torah Centre	\$13,000	\$13,000	\$13,000	\$13,000	\$13,650
Sephardi Association	\$2,000	\$2,000	\$2,000	\$2,000	\$2,100
Additional					\$50,000
Totals:	\$164,100	\$164,100	\$164,100	\$113,100	\$145,655

JEWISH EDUCATION

In alignment with the Board approval in May 2026, Federation will continue funding Ottawa’s Jewish Day Schools (OJCS and TDSO, inclusive of YHSO), with high school funding allocated on a per-student basis using a rolling enrollment average.

Supplementary School funding is maintained, including a 5% inflationary adjustment and a \$15,000 increase to incorporate HaKibbutz as a sixth school, with future allocations continuing under the established enrollment and contact hours formula.

This support is complemented by Community Impact Grants and the Generations Trust, strengthening the long-term sustainability of Ottawa’s Day Schools.

The following table summarizes the level of operational support provided by the Federation to Day and Supplementary schools, in the form of annual allocations, since FY 22

TABLE 5: FUNDING TO JEWISH EDUCATION FY21-FY26

Year	Day Schools	Supplementary Schools	Total
FY 22	\$797,566	\$105,473	\$903,039
FY 23	\$794,566 ¹	\$105,473	\$900,039
FY 24	\$793,066	\$105,473	\$898,539
FY25	\$788,566	\$105,473	\$894,039
FY26	\$788,566	\$105,473	\$894,039
FY27	\$827,394	\$125,747	\$953,141

As of the current enrollment period, Jewish Day Schools report a total of 280 students in FY26, compared to 305 in FY25, representing a 9% decrease. Supplementary School enrollment has increased to 356 students, up from 347 in FY25, reflecting 3% growth.

In total, 636 children are currently enrolled in Jewish educational programs across Ottawa, compared to 652 in FY25, representing a modest overall decline of 3%.

There remains meaningful opportunity for growth. Continued investment in outreach and community engagement will be important to further strengthen enrollment and deepen connection to Jewish learning among families. The table below outlines current Jewish Day School enrollment levels for FY26.

TABLE 6: JEWISH DAY SCHOOL ENROLLMENT FY26

Grade	TDSO	OJCS	Ottawa Totals FY26
Pre-K	4		4
JK	6		6
SK	6	10	16
Grade 1	12	26	38
Grade 2	8	20	28

¹ Note that TDSO funding now includes the allocation for Yeshiva High School of Ottawa (YHSO) students (previously OTI & Machon Sarah), which fluctuates annually depending on the number of students enrolled.

Grade 3	7	26	33
Grade 4	8	20	28
Grade 5	13	22	35
Grade 6	8	16	24
Grade 7	12	25	37
Grade 8	3	16	19
Grade 9	9		9
Grade 10	1		1
Grade 11	2		2
Grade 12	0		0
TOTAL	99	181	280

The table below outlines current Jewish Supplementary School enrollment levels for FY26.

TABLE 7: JEWISH SUPPLEMENTARY SCHOOL ENROLLMENT FY26

Grades	Chabad Hebrew School	Temple Israel Religious School	Ottawa Modern Jewish School	OTT@KBI	Torah High	Totals by Grade
SK	18	12	5	9		39
1	6	10	4	4		24
2	15	11	4	4		30
3	10	15	5	6		31
4	8	15	6	2		25
5	12	5	6	5		22
6	18	13	4	4		17
7	15	10	7	1		26
8		8		3		11
9		8			12	20
10		5			23	28
11					14	14
12					16	16
Total	102	110	41	38	65	356

The following table provides an overview of enrollment trends in Jewish Day and Supplementary Schools since FY22; while Supplementary School enrollment has grown modestly, overall enrollment in Jewish Day schools has declined slightly year-over-year.

TABLE 8: ENROLLMENT IN JEWISH EDUCATION FY22-FY26

Day Schools	FY22	FY23	FY24	FY25	FY26
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OJCS	187	198	195	194	181
TDSO	106	89	91	111	99
OTI & Machon Sarah	13	0	0	0	0
Total Day School Enrollment	306	287	286	305	280
Supplementary Schools	FY22	FY23	FY24	FY25	FY26
CHS	55	66	91	104	102
OTT&KBI	46	45	44	44	38
OMJS	39	51	51	40	41
TIRS	77	86	107	107	108
Torah High	59	59	57	52	65
Total Supplementary School Enrollment	276	307	350	347	356

The Board has approved a 5% increase to FY26 operational funding for both Jewish Day Schools, with the Ottawa Jewish Community School (OJCS) and the Torah Day School of Ottawa (TDSO) continuing to receive annual Federation support. Federation is cognizant of the urgent need to address the long-term sustainability of Jewish Day School education in Ottawa. Declining enrollment, rising costs, and increasing pressures on affordability require a coordinated, system-level response. The Federation is uniquely positioned to play a leadership role as convener, bringing together schools, stakeholders, and community partners to assess viability, align planning, and identify shared solutions that prioritize access and sustainability.

This urgency is further underscored by emerging developments in the local landscape. A subgroup of the Board has begun preliminary information-gathering discussions with Capital Jewish High, a grassroots initiative exploring the establishment of a second Jewish high school in Ottawa, alongside the Yeshiva High School of Ottawa (YHSO). These early conversations are exploratory in nature and reflect the need for broader community dialogue and coordinated planning.

Federation requires a comprehensive approach to Jewish Day School sustainability, ensuring that Ottawa can support a strong, accessible, and financially viable educational system for the long term.

TABLE 9: DAY SCHOOL FUNDING FY22-FY27

School	FY22 Funding	FY23 Funding	FY24 Funding	FY25 Funding	FY26 Funding	FY27 Funding
OJCS	\$554,526	\$554,526	\$554,526	\$554,526	\$554,526	\$582,252
TDSO	\$222,040	\$222,040	\$222,040	\$222,040	\$222,040	\$233,142
Yeshiva High School of Ottawa	\$21,000	\$18,000*	\$16,500	\$12,000	\$12,000	\$12,000
Day School Total	\$797,566	\$794,566	\$793,066	\$788,566	\$788,566	\$827,394

Funding for Yeshiva High School of Ottawa (YHSO) students continues to be calculated on a per-student basis on a yearly enrollment average and a multiplying factor based on the grade levels of students. According to the formula, high school students receive \$1,500/student in Grades 9 through 12.

TABLE 10: ALLOCATION FOR YESHIVA HIGH SCHOOL OF OTTAWA BASED ON ROLLING-AVERAGE

FY 24 Enrollment	FY 25 Enrollment	FY 26 Enrollment	Average	Average X \$1,500
6	8	12	8	\$12,000

Jewish Supplementary Schools

Federation continues to allocate Supplementary School funding using the FY16 formula, based on contact hours and a three-year rolling average enrollment. FY26 allocations reflect this approach and do not include HaKibbutz, as Board approved funding for its inclusion begins in FY27.

In FY27, we will formally include HaKibbutz as a sixth funded school, without reducing allocations to existing schools. Based on current enrollment across the six schools, this amounts to a total of \$117,425 in funding for Supplementary Schools for FY27. This adjustment reflects demonstrated readiness and aligns with Federation’s approach of supporting growth through a formula-driven, sustainable funding framework. See Table 11: Supplementary School: Calculation of 3-Year Average Enrollment and Contact Hours (FY24-FY26).

TABLE 11: CURRENT RECOMMENDATIONS FOR SUPPLEMENTARY SCHOOL FUNDING FY27

School	Contact Hours	% of Total Contact Hours	Proportional Funding
OTC Chabad	247.5	22.70%	\$ 26,650.79
OTT&KBI	126	11.55%	\$ 13,567.68
OMJS	132	12.10%	\$ 14,213.76
Temple Israel	378	34.66%	\$ 40,703.03
Torah High	145	13.30%	\$ 15,613.59
HaKibbutz	62	5.69%	\$ 6,676.16
	1090.5		\$ 117,425.00

ADDITIONAL FUNDING TO ORGANIZATIONS AND PROGRAM-FUNDED AGENCIES FY26

Regular allocations through Program, Organizational, and Supplementary School Funding represent only one component of Federation support. Additional funding is provided through a variety of other grants. In FY26, these included the Innovative Capacity Building grants,

Microgrants, the Ottawa Jewish Arts and Culture Grant (with specific awards still pending approval of Committee recommendations), and the Federation Security Grant.

TABLE 12: ADDITIONAL FUNDING TO AGENCIES RECEIVING ORGANIZATIONAL OR PROGRAM FUNDING

Agency	Allocations	Microgrants	Innovative Capacity Building Grant	Ottawa Jewish Arts and Culture Grant (pending approval)	Federation Security Grant	Total
AJA 50+	\$13,000	\$2,500	\$0	\$9,000	\$0	\$24,500
Camp B'nai Brith	\$37,000	\$0	\$0	\$0	\$0	\$37,000
Chabad Student Network	\$3,500	\$2,500	\$0	\$0	\$0	\$6,000
Hillel Lodge	\$231,787	\$0	\$10,000	\$0	\$0	\$241,787
Jewish Education through Torah (JET)	\$27,000	\$0	\$0	\$0	\$0	\$27,000
Jewish Family Services	\$384,487	\$0	\$0	\$0	\$0	\$384,487
Jewish Youth Library	\$7,400	\$0	\$0	\$0	\$0	\$7,400
NCSY	\$24,200	\$0	\$0	\$0	\$0	\$24,200
Or Haneshamah	\$1,000	\$0	\$1,300	\$0	\$0	\$2,300
Ottawa Modern Jewish School	\$19,455	\$0	\$0	\$0	\$0	\$19,455
Ottawa Talmud Torah @ KBI	\$18,550	\$0	\$0	\$0	\$0	\$18,550
Ottawa Torah Centre	\$13,000	\$2,500	\$0	\$9,000	\$2,397.61	\$26,897.61
Ottawa Torah Centre Chabad Hebrew School	\$25,100	\$0	\$0	\$0	\$0	\$25,100
Sephardi Association	\$2,000	\$0	\$0	\$0	\$0	\$2,000
Soloway JCC	\$384,667	\$5,000	\$6,960	\$15,000	\$0	\$411,627
Tamir	\$86,787	\$0	\$0	\$0	\$0	\$86,787
Temple Israel Religious School	\$29,598	\$0	\$7,000	\$0	\$0	\$36,598
The Ottawa Jewish	\$554,526	\$5,325	\$18,500	\$0	\$0	\$578,351

Community School						
Torah Day School of Ottawa	\$222,040	\$0	\$7,740	\$0	\$10,000	\$239,780
Torah High	\$22,345	\$0	\$0	\$0	\$0	\$22,345
Yeshiva High School of Ottawa	\$12,000	\$0	\$0	\$0	\$0	\$12,000

CONCLUSION

With Board approval, Federation is on track to implement these changes beginning in FY27. From FY27 through FY28, we will measure impact through program reporting, demographic analysis, enrollment and capacity trends, and the financial health of organizational partners. This evidence will inform regular Board reporting and guide any necessary refinements.

By FY29, this work will result in a more consistent, transparent funding framework—aligned to community demographics, supported by multi-year review cycles, and grounded in clear measures of progress and system performance.

APPENDIX

TABLE 13: SUPPLEMENTARY SCHOOL: CALCULATION OF 3-YEAR AVERAGE ENROLLMENT AND CONTACT HOURS (FY24-FY26)

Supplementary Schools	Enrollment FY24	Enrollment FY25	Enrollment FY26	3-Year Average	Hours / Week	Total Contact Hours
Ottawa Torah Centre Chabad Hebrew School	91	104	102	99	2.5	247.5
Ottawa Talmud Torah @ KBI	44	44	38	42	3	126
OMJS	51	40	41	44	3	132
Temple Israel Religious School (SK-Grade 6)			79 ²		4	
Temple Israel Religious School (Grade 7-10)	107	107	31	108	2	378
Torah High	57	52	65	58	2.5	145
HaKibbutz	23	43	28	31	2	62
Totals:	350	347	356	351		1090.5

² Contact hours for Temple Israel Religious School differentiated by age group.