

**THE OTTAWA JEWISH
COMMUNITY FOUNDATION**

Financial Statements
For The Year Ended December 31, 2025

THE OTTAWA JEWISH COMMUNITY FOUNDATION

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INDEPENDENT AUDITOR'S REPORT

To the members of
The Ottawa Jewish Community Foundation

Opinion

We have audited the financial statements of The Ottawa Jewish Community Foundation (the Organization), which comprise the statement of financial position as at December 31, 2025, and the statements of operations and changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2025, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged With Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GGFL LLP

Chartered Professional Accountants, Licensed Public Accountants
Ottawa,
April 23, 2026.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

STATEMENT OF FINANCIAL POSITION

AS AT DECEMBER 31, 2025

	2025	2024
ASSETS		
Current		
Cash and cash equivalents	\$ 430,732	\$ 2,323,375
Investments (note 3)	96,540,955	87,961,683
Accounts receivable	156,524	303,898
Prepaid expenses	18,578	22,405
	<u>97,146,789</u>	<u>90,611,361</u>
Capital assets (note 4)	<u>56,353</u>	<u>71,239</u>
	<u>\$ 97,203,142</u>	<u>\$ 90,682,600</u>
LIABILITIES		
Current		
Accounts payable and accrued liabilities	\$ 678,306	\$ 622,324
Allocations payable	2,831,297	2,634,365
Deferred contributions	6,330	-
	<u>3,515,933</u>	<u>3,256,689</u>
Managed funds (note 5)	<u>22,717,092</u>	<u>22,266,392</u>
	<u>26,233,025</u>	<u>25,523,081</u>
NET ASSETS		
Endowments	<u>70,970,117</u>	<u>65,159,519</u>
	<u>\$ 97,203,142</u>	<u>\$ 90,682,600</u>

Approved on behalf of the board:

_____ director

THE OTTAWA JEWISH COMMUNITY FOUNDATION
STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2025

	Operating Fund	Capital Fund	Total 2025	Total 2024
Revenues				
Investment income (notes 3 and 5)	\$ 6,405,745	\$ -	\$ 6,405,745	\$ 8,327,707
Endowments and bequests	-	3,180,713	3,180,713	3,475,587
Community advances (note 6)	-	800,000	800,000	1,400,000
Donations and grants (note 7)	3,020	585,108	588,128	1,264,074
	<u>6,408,765</u>	<u>4,565,821</u>	<u>10,974,586</u>	<u>14,467,368</u>
Expenses				
Amortization	14,886	-	14,886	14,886
Bank, administrative and credit card charges	13,666	-	13,666	19,196
Bad debts	54	-	54	480
Computer costs	35,224	-	35,224	59,937
Insurance	8,461	-	8,461	8,597
Insurance subsidy programs (note 8)	18,324	-	18,324	18,430
Life and legacy program	-	-	-	50,942
Occupancy costs	17,300	-	17,300	16,009
Office costs	16,070	-	16,070	10,105
Professional fees	41,311	-	41,311	38,706
Promotion and public relations	43,388	-	43,388	47,856
Salaries and benefits	536,034	-	536,034	427,954
	<u>744,718</u>	<u>-</u>	<u>744,718</u>	<u>713,098</u>
Net result before allocations	<u>5,664,047</u>	<u>4,565,821</u>	<u>10,229,868</u>	<u>13,754,270</u>
Allocation commitments	2,959,089	75,073	3,034,162	3,210,759
Special allocations (note 6)	-	800,000	800,000	1,400,000
Other donations	-	585,108	585,108	1,078,963
	<u>2,959,089</u>	<u>1,460,181</u>	<u>4,419,270</u>	<u>5,689,722</u>
Net result for the year	2,704,958	3,105,640	5,810,598	8,064,548
Net assets, beginning of year	-	65,159,519	65,159,519	57,094,971
Interfund transfer	<u>(2,704,958)</u>	<u>2,704,958</u>	<u>-</u>	<u>-</u>
Net assets, end of year	<u>\$ -</u>	<u>\$70,970,117</u>	<u>\$70,970,117</u>	<u>\$65,159,519</u>

THE OTTAWA JEWISH COMMUNITY FOUNDATION

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED DECEMBER 31, 2025

	2025	2024
CASH PROVIDED BY (USED IN)		
Operating activities		
Net result for the year	\$ 5,810,598	\$ 8,064,548
Amortization	14,886	14,886
Net change in investments	(8,579,272)	(11,075,672)
Net change in managed funds	450,700	2,209,940
Changes in operating net assets		
Accounts receivable	147,374	(133,266)
Prepaid expenses	3,828	39,954
Accounts payable and accrued liabilities	55,981	(120,797)
Allocations payable	196,932	152,265
Deferred amounts	6,330	(82,650)
	<u>(1,892,643)</u>	<u>(930,792)</u>
Financing activities		
Purchase of capital assets	-	(34,194)
	<u>(1,892,643)</u>	<u>(964,986)</u>
Decrease in cash and cash equivalents	(1,892,643)	(964,986)
Cash and cash equivalents, beginning of year	<u>2,323,375</u>	<u>3,288,361</u>
Cash and cash equivalents, end of year	<u>\$ 430,732</u>	<u>\$ 2,323,375</u>

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

1. Purpose of the organization

The Ottawa Jewish Community Foundation (the Foundation) is a public foundation with tax-exempt status as a registered charity under paragraph 149(1)(f) of the Income Tax Act. Its purpose is to receive legacies, gifts, grants, bequests, endowments and donations in kind and to apply from time to time all or part thereof and the income therefrom for religious, educational and other charitable purposes.

2. Significant accounting policies

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

Cash and cash equivalents

Cash and cash equivalents can include cash on hand and balances with financial institutions (net of temporary overdrafts). Cash and cash equivalents can also include marketable securities that are held temporarily and are in the process of being liquidated. The Foundation holds some cash and cash equivalents in its managed investment portfolio. Investments of the Capital Fund represent the Foundation's endowment and managed funds, and since these balances are not available for operations they are excluded from cash and cash equivalents.

Fund accounting

The Operating Fund reports revenues and expenses related to program delivery and administrative activities.

The Capital Fund reports endowment contributions and bequests.

Unrestricted investment income earned (losses incurred) on Capital Fund resources is recognized as revenue of the Operating Fund as amounts made available for allocation.

Capital assets

Capital asset acquisitions in excess of \$5,000 are capitalized and amortized over their useful lives. Capital asset acquisitions under \$5,000 are expensed as incurred. Capital assets are recorded at cost. Amortization is provided as follows:

Computer system

Straight line over 10 years

Amortization is recorded at one-half of the above rate in the year of acquisition.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

2. Significant accounting policies (continued)

Allocations

The Foundation recognizes 5.0% (2024 - 5.0%) of the monthly average endowment fund balances as available for distribution for those funds that made grants in the year. Allocations made in excess of this amount per endowment fund is charged to the Capital Fund.

Revenue recognition

The Foundation follows the restricted fund method of accounting for contributions. Restricted contributions, including endowments and bequests, are recognized as revenue of the Capital Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions for which no corresponding restricted fund is presented is recognized in the Operating Fund when the criteria giving rise to the restriction have been met.

Unrestricted contributions are recognized as revenue of the Operating Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Income from investments are recognized in accordance with the financial instruments note.

Interfund transfers

It is the Foundation's policy to transfer any net result for the year of the Operating Fund to the Capital Fund.

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as at the date of the financial statements and the reported amounts of revenues and expenses during the reported period. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the result for the period in which they become known.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

2. Significant accounting policies (continued)

Financial instruments

Initial measurement

The Foundation initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Foundation is in the capacity of management, are initially measured at cost.

Subsequent measurement

The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the net result for the year.

Impairment

Financial assets measured at cost are tested for impairment when there are indicators of impairment. The amount of the writedown is recognized in the net result for the year.

Transaction costs

Transaction costs are recognized in the net result in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance, or assumption.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

3. Investments

Investments of the Capital Fund are comprised as follows:

	2025	2024
Cash equivalents	\$ 4,638,078	\$ 1,147,758
Corporate bonds	9,990,284	8,312,500
Government bonds	11,680,256	10,076,411
State of Israel bonds	1,614,243	1,621,999
Canadian equities	14,088,133	11,560,879
Global equities	32,645,278	27,430,754
Alternative investments	21,884,683	27,811,382
	<u>\$ 96,540,955</u>	<u>\$ 87,961,683</u>

Allocated as follows:

	2025	2024
Ottawa Jewish Community Foundation	\$ 73,823,863	\$ 65,695,291
Managed funds (note 5)	22,717,092	22,266,392
	<u>\$ 96,540,955</u>	<u>\$ 87,961,683</u>

Investment in financial instruments renders the Foundation subject to investment risks. These include the risks arising from changes in interest rates, in rates of exchange for foreign currency, and in market values of domestic and foreign equity investments. They also include the risks arising from the failure of a party to a financial instrument to discharge an obligation when it is due.

Concentration risk exists when a significant proportion of the portfolio is invested in securities with similar characteristics or subject to similar economic, political or other conditions. Management believes that the concentrations described above do not represent excessive risk.

Foreign currency exposure arises from the Foundation's holdings of non-Canadian bonds and equities. As at December 31, 2025, the Foundation held 37.8% (2024 - 33.5%) of its investments in securities subject to foreign currency exposure.

Interest rate price risk arises from the Foundation's holding fixed income investments where the interest rates can fluctuate.

The Foundation has adopted investment policies, standards and procedures to control the amount of risk to which it is exposed.

Investment counsel, custodial and advisors fees of \$522,433 were paid during the year (2024 - \$479,304) and are recognized as a reduction of investment income.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

4. Capital assets

	2025	2024
Computer system		
Cost	\$ 148,857	\$ 148,857
Accumulated amortization	(92,504)	(77,618)
Net book value	<u>\$ 56,353</u>	<u>\$ 71,239</u>

5. Managed funds

The Foundation manages funds on behalf of other organizations for which it received \$111,143 (2024 - \$107,853) of management fees during the year, which is recognized as investment income.

6. Community advances and special allocations

During the year, the Jewish Federation of Ottawa (JFO) advanced \$800,000 (2024 - \$1,400,000) to the Generations Trust endowment fund (GT fund) to be disbursed in order to meet commitments that the GT fund had made to beneficiary agencies. As of December 31, 2025, a total of \$2,400,000 has been advanced to the Foundation, of which \$315,000 has been repaid. Future repayments will be recorded as allocations from the GT fund in the year incurred.

7. Donations and grants

Grants in the Operating Fund of \$3,020 (2024 - \$185,111) represent contributions from the Harold Grinspoon Foundation for the Life & Legacy program.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

8. Insurance subsidy programs

The Foundation has established three insurance programs, the Foundation insurance program, the Gilbert Greenberg Education Fund insurance program and the Perpetual Annual Campaign Endowed insurance program. During the year, three of the insured individuals passed away and the proceeds have been recognized as endowments and bequests revenue.

Foundation insurance program

The Foundation is named the beneficiary of 45 life insurance policies having a face value of \$14,286,707 (2024 - 46 policies with face value of \$14,360,000). The activities of this program for the year are as follows:

	2025	2024
Premiums due on policies	\$ 67,129	\$ 68,913
Less: funds received from life insured	<u>51,613</u>	<u>53,397</u>
	15,516	15,516
Less: funds received from one specific endowment fund	<u>8,755</u>	<u>8,755</u>
Net expense to the Foundation	<u>\$ 6,761</u>	<u>\$ 6,761</u>

The net expense to the Foundation represents policy premiums for which there is no reimbursement from the life insured.

Gilbert Greenberg Education Fund insurance program

The Foundation is the named beneficiary of 36 life insurance policies having a face value of \$3,797,000 (2024 - 36 policies with face value of \$3,797,000). The Foundation subsidizes the annual premium on these policies to a maximum amount of \$300 per policy per year. The activities of this program for the year are as follows:

	2025	2024
Premiums due on policies	\$ 12,914	\$ 12,914
Less: funds received from life insured	<u>2,107</u>	<u>2,107</u>
Net expense to the Foundation	<u>\$ 10,807</u>	<u>\$ 10,807</u>

The net expense to the Foundation represents the subsidies provided by the Foundation from the Operating Fund.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2025

8. Insurance subsidy programs (continued)

Perpetual Annual Campaign Endowed insurance program

The Foundation is the named beneficiary of 29 life insurance policies having a face value of \$3,844,513 (2024 - 29 policies with face value of \$3,843,000). An endowment fund subsidizes the annual premium on these policies to a maximum amount of \$500 per policy per year with the additional amount being paid by the insured. The activities of this program for the year are as follows:

	2025	2024
Premiums due on policies	\$ 18,862	\$ 20,397
Less: funds received from life insured	<u>3,617</u>	<u>4,564</u>
	15,245	15,833
Less: funds received from one specific endowment fund	<u>14,489</u>	<u>14,971</u>
Net expense to the Foundation	<u>\$ 756</u>	<u>\$ 862</u>

9. Interfund advances

As at December 31, 2025, the Capital Fund has advanced \$120,759 to the Operating Fund. These advances are non-interest bearing with no specified terms of repayment.

THE OTTAWA JEWISH COMMUNITY FOUNDATION

STATEMENT OF FINANCIAL POSITION BY FUND

FOR THE YEAR ENDED DECEMBER 31, 2025

	Operating Fund	Capital Fund	2025 Total	2024 Total
ASSETS				
Current				
Cash and cash equivalents	\$ 234,070	\$ 196,662	\$ 430,732	\$ 2,323,375
Investments	-	96,540,955	96,540,955	87,961,683
Accounts receivable	152,023	4,501	156,524	303,898
Prepaid expenses	18,578	-	18,578	22,405
Interfund advances (note 9)	(120,759)	120,759	-	-
	<u>283,912</u>	<u>96,862,877</u>	<u>97,146,789</u>	<u>90,611,361</u>
Capital assets	<u>56,353</u>	<u>-</u>	<u>56,353</u>	<u>71,239</u>
	<u>\$ 340,265</u>	<u>\$96,862,877</u>	<u>97,203,142</u>	<u>\$90,682,600</u>
LIABILITIES				
Current				
Accounts payable and accrued liabilities	\$ 333,935	\$ 344,371	\$ 678,306	\$ 622,324
Allocations payable	-	2,831,297	2,831,297	2,634,365
Deferred contributions	6,330	-	6,330	-
	<u>340,265</u>	<u>3,175,668</u>	<u>3,515,933</u>	<u>3,256,689</u>
Managed funds	<u>-</u>	<u>22,717,092</u>	<u>22,717,092</u>	<u>22,266,392</u>
	<u>340,265</u>	<u>25,892,760</u>	<u>26,233,025</u>	<u>25,523,081</u>
NET ASSETS				
Endowments	<u>-</u>	<u>70,970,117</u>	<u>70,970,117</u>	<u>65,159,519</u>
	<u>\$ 340,265</u>	<u>\$96,862,877</u>	<u>\$97,203,142</u>	<u>\$90,682,600</u>